

November 13, 2018

Dan Best, CAO
Municipality of South Huron
Box 759
Exeter, ON, N0M 1S6

Adelaide Metcalfe

Re: Proposed 2019 Budget and Municipal Levies

Bluewater

Central Huron

Huron East

Lambton Shores

Lucan Biddulph

Middlesex Centre

North Middlesex

Perth South

South Huron

Warwick

West Perth

The Ausable Bayfield Conservation Authority (ABCA) Board of Directors and Staff are pleased to provide you with a copy of its proposed 2019 Budget and Municipal Levies for your information. In 2019, the ABCA will leverage each local dollar to bring in three additional dollars for conservation activities. All member municipalities, watershed residents and the local economy will benefit.

The proposed increase in the 2019 General Levy and Project Levy is 2.12 percent over 2018. This is an increase of \$27,480. The actual increase for individual municipalities will vary based on the Modified Current Value Assessment formula used by the Province.

Enclosed are the following reports:

- ▶ *Proposed 2019 Combined General and Project Levy by Municipality*
- ▶ *Proposed Special Benefitting Levy Summary*
- ▶ *Consolidated 2019 Budget with and without Drinking Water Source Protection*
- ▶ *Revenue & Expenditure charts*
- ▶ *Levy Apportionment Analysis*

Along with your representative, I would be pleased to attend and review the proposed budget at a council meeting. It is the Board of Directors intention to finalize the budget and levy at its **December 20, 2018** meeting. This notice is provided as per the Joint Protocol developed by the Association of Municipalities and Conservation Ontario in 1996 and effective in 1997.

Sincerely,

AUSABLE BAYFIELD CONSERVATION AUTHORITY



Brian Horner, CPA, CA
General Manager/Secretary-Treasurer

Encl.

cc: Sandy Becker, Manager of Financial Services/Treasurer
Dave Frayne, ABCA Director

AUSABLE BAYFIELD CONSERVATION AUTHORITY



2019 Proposed General and Project Levy by Municipality

Oct 11 '18, Nov 8 '18

| Municipality | 2017 MCVA % Apportionment | 2018 MCVA % Apportionment | 2017 General and Project Levy | 2018 General and Project Levy | 2019 MCVA % Apportionment | 2019 General Levy | 2019 Project Levy | 2019 Total General & Project Levy | 2019 Difference |
|-------------------|------------------------------|------------------------------|-------------------------------------|-------------------------------------|------------------------------|----------------------|----------------------|---|--------------------|
| Adelaide Metcalfe | 2.1942 | 2.2349 | \$ 27,893 | \$ 28,979 | 2.2611 | \$ 22,580 | \$ 7,360 | \$ 29,940 | 3.32% |
| Bluewater | 23.1391 | 22.6621 | \$ 294,153 | \$ 293,851 | 22.4664 | \$ 224,358 | \$ 73,129 | \$ 297,487 | 1.24% |
| Central Huron | 3.6225 | 3.5228 | \$ 46,051 | \$ 45,679 | 3.49 | \$ 34,852 | \$ 11,360 | \$ 46,213 | 1.17% |
| Huron East | 4.2243 | 4.4023 | \$ 53,701 | \$ 57,083 | 4.4939 | \$ 44,878 | \$ 14,628 | \$ 59,506 | 4.24% |
| Lambton Shores | 17.74 | 17.5689 | \$ 225,517 | \$ 227,809 | 17.3487 | \$ 173,251 | \$ 56,471 | \$ 229,721 | 0.84% |
| Lucan Biddulph | 5.2439 | 5.4409 | \$ 66,662 | \$ 70,550 | 5.5355 | \$ 55,280 | \$ 18,018 | \$ 73,298 | 3.89% |
| Middlesex Centre | 8.1787 | 8.1132 | \$ 103,971 | \$ 105,201 | 8.0298 | \$ 80,189 | \$ 26,137 | \$ 106,326 | 1.07% |
| North Middlesex | 11.3018 | 11.5476 | \$ 143,673 | \$ 149,733 | 11.6460 | \$ 116,301 | \$ 37,908 | \$ 154,209 | 2.99% |
| Perth South | 0.176 | 0.1836 | \$ 2,237 | \$ 2,381 | 0.1912 | \$ 1,909 | \$ 622 | \$ 2,532 | 6.35% |
| South Huron | 18.8281 | 18.8139 | \$ 239,350 | \$ 243,953 | 18.8655 | \$ 188,398 | \$ 61,408 | \$ 249,806 | 2.40% |
| Warwick | 0.4514 | 0.4517 | \$ 5,738 | \$ 5,857 | 0.4666 | \$ 4,660 | \$ 1,519 | \$ 6,178 | 5.49% |
| West Perth | 4.9000 | 5.0582 | \$ 62,291 | \$ 65,588 | 5.2054 | \$ 51,983 | \$ 16,944 | \$ 68,927 | 5.09% |
| TOTAL | 100.00 | 100.00 | \$ 1,271,236 | \$ 1,296,661 | 100.00 | \$ 998,637 | \$ 325,504 | \$ 1,324,141 | 2.12% |

Ausable Bayfield Conservation Authority
Proposed Special Benefiting Levy Summary for

2019

Municipality of South Huron

| Cost Sharing Agreement for Maintenance of Flood Control Structures | | | | | | South Huron Total |
|--|--|--------------------|--------------------|---------------------|--------------------|-----------------------------|
| | | Annual Maintenance | | Reserve Costs | | Flood Control Cost Share |
| | | Total Cost | Municipal Share | Total to Reserve | Municipal Share | |
| 4201 Morrison Dam | | 10,449 | 4,841 | 4,000 | 3,000 | 7,841 |
| 4203 Parkhill Dam | | 58,708 | 1,263 | 6,000 | 210 | 1,473 |
| Total | | \$69,157 | \$6,104 | \$10,000 | \$3,210 | \$9,314 |

| Cost Sharing Agreement for Maintenance of Erosion Control Structures | | | | | | South Huron Total |
|--|--|--------------------|--------------------|---------------------|--------------------|-------------------------------|
| | | Annual Maintenance | | Reserve Costs | | Erosion Control Cost Share |
| | | Total Cost | Municipal Share | Total to Reserve | Municipal Share | |
| 4113 Walker Drain | | 1,791 | 746 | 1,000 | 667 | 1,413 |
| 4114 Exeter River Gabions | | 802 | 443 | 250 | 225 | 668 |
| Total | | \$2,593 | \$1,189 | \$1,250 | \$892 | \$2,081 |

| Projects | Total Cost | | South Huron Total Project Cost share |
|--------------------------------|------------------|--|---|
| | | | |
| Morrison Dam Concrete Repairs | 36,000 | | 13,500 |
| Parkhill Dam Toe Drain Repairs | 24,848 | | 870 |
| Walker Drain Repairs | 131,200 | | 43,733 |
| Exeter Gauge Replacement | 30,000 | | 15,000 |
| Morrison Dam Safety Log Booms | 17,500 | | 6,563 |
| Parkhill Dam Safety Log Booms | 35,000 | | 613 |
| Total | \$274,548 | | \$80,279 |

| | |
|---------------------------------|-----------------|
| Total Special Benefiting | \$91,674 |
|---------------------------------|-----------------|

Ausable Bayfield Conservation Authority

Proposed 2019 Budget

Oct. 11 '18, Nov. 8 '18

| Account | 2018 Budget | 2018 Est Actual | 2019 Budget | Difference | Change |
|--|--------------------|--------------------|--------------------|--------------------|---------------|
| Difference Between 2019 & 2018 Budgets | | | | | |
| ABCA 2018 Budget - Consolidated | | | | | |
| REVENUE | | | | | |
| Revenue from Operations | | | | | |
| Grants | \$503,202 | \$571,009 | \$611,655 | \$108,453 | 21.6% |
| Levy, General | \$908,320 | \$908,319 | \$998,637 | \$90,317 | 9.9% |
| Levy, Projects | \$388,341 | \$388,341 | \$325,503 | (\$62,838) | -16.2% |
| Levy, Capital | \$28,599 | \$28,599 | \$28,599 | \$0 | 0.0% |
| Levy, Special Benefit | \$89,170 | \$74,170 | \$80,329 | (\$8,841) | -9.9% |
| Levy, Special Benefit, WECI | \$21,188 | \$16,875 | \$117,424 | \$96,236 | 454.2% |
| Rental | \$65,262 | \$69,985 | \$69,011 | \$3,749 | 5.7% |
| Conservation Area User Fees | \$80,500 | \$80,150 | \$80,150 | (\$350) | -0.4% |
| Sales & Service | \$673,893 | \$673,130 | \$661,178 | (\$12,714) | -1.9% |
| Donations | \$1,350 | \$143,989 | \$1,210 | (\$140) | -10.4% |
| Interest | \$13,000 | \$29,079 | \$16,000 | \$3,000 | 23.1% |
| Partnership Contributions | \$688,562 | \$942,063 | \$460,358 | (\$228,204) | -33.1% |
| Sundry | \$0 | \$2,370 | \$0 | \$0 | 0.0% |
| Deferred from Prior Year | \$969,825 | \$948,395 | \$874,795 | (\$95,030) | -9.8% |
| From Reserve | \$321,044 | \$480,450 | \$117,047 | (\$203,998) | -63.5% |
| TOTAL REVENUE | \$4,752,257 | \$5,356,923 | \$4,441,896 | (\$310,361) | -6.5% |
| EXPENSES | | | | | |
| Purchased Services | \$367,484 | \$447,254 | \$529,708 | \$162,224 | 44.1% |
| Advertising | \$18,321 | \$18,892 | \$18,282 | (\$40) | -0.2% |
| Bad Debts | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Memberships, Dues, Licenses | \$54,503 | \$57,477 | \$62,152 | \$7,649 | 14.0% |
| Maintenance & Repair | \$76,504 | \$48,686 | \$205,622 | \$129,119 | 168.8% |
| Property Taxes | \$52,258 | \$60,108 | \$62,294 | \$10,036 | 19.2% |
| Office Operations | \$140,284 | \$142,645 | \$156,770 | \$16,485 | 11.8% |
| Rental | \$15,602 | \$15,527 | \$14,498 | (\$1,104) | -7.1% |
| Training and Development | \$22,498 | \$25,833 | \$22,035 | (\$464) | -2.1% |
| Travel Costs & Accom | \$22,957 | \$25,951 | \$24,148 | \$1,191 | 5.2% |
| Uniforms | \$8,211 | \$8,356 | \$8,946 | \$735 | 9.0% |
| Utilities | \$49,736 | \$41,749 | \$44,919 | (\$4,817) | -9.7% |
| Vehicles & Field Equipment | \$116,802 | \$111,287 | \$124,125 | \$7,323 | 6.3% |
| Program | \$416,920 | \$525,747 | \$327,435 | (\$89,485) | -21.5% |
| Board of Director's | \$20,915 | \$28,849 | \$19,830 | (\$1,085) | -5.2% |
| Wages & Benefits | \$2,501,261 | \$2,368,059 | \$2,386,406 | (\$114,855) | -4.6% |
| Capital Purchases | \$344,570 | \$441,566 | \$20,300 | (\$324,270) | -94.1% |
| Amortization | \$193,684 | \$214,317 | \$164,408 | (\$29,276) | -15.1% |
| Deferred to Future Year | \$447,152 | \$874,795 | \$285,802 | (\$161,350) | -36.1% |
| To Reserves | \$76,278 | \$77,473 | \$128,623 | \$52,345 | 68.6% |
| TOTAL EXPENDITURE | \$4,945,941 | \$5,534,572 | \$4,606,303 | (\$339,638) | -6.9% |
| Surplus/(Deficit) | (\$193,684) | (\$177,648) | (\$164,407) | \$29,278 | -15.1% |

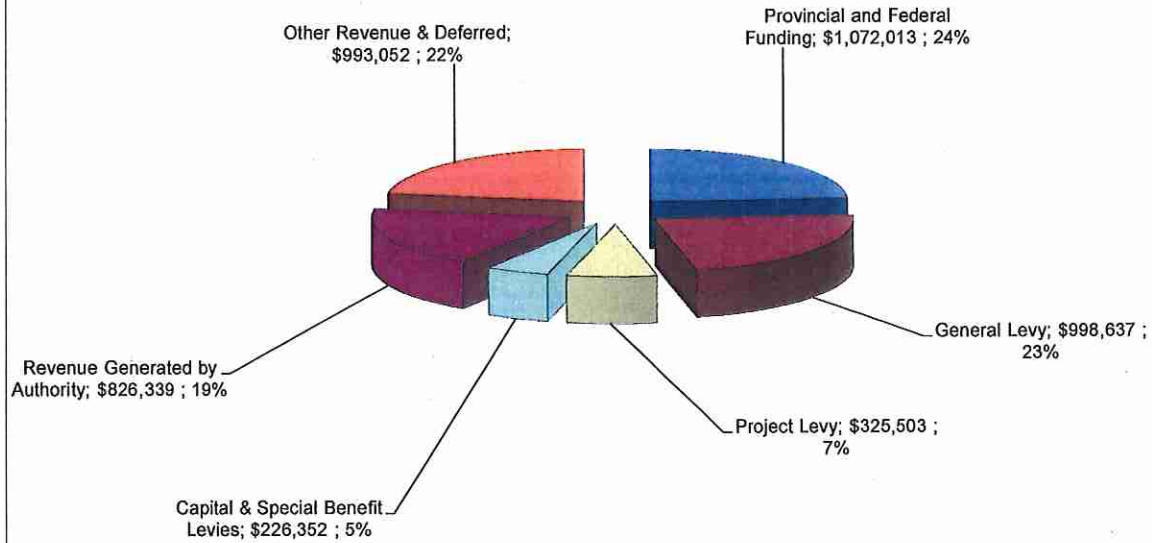
Ausable Bayfield Conservation Authority

Proposed 2019 Budget

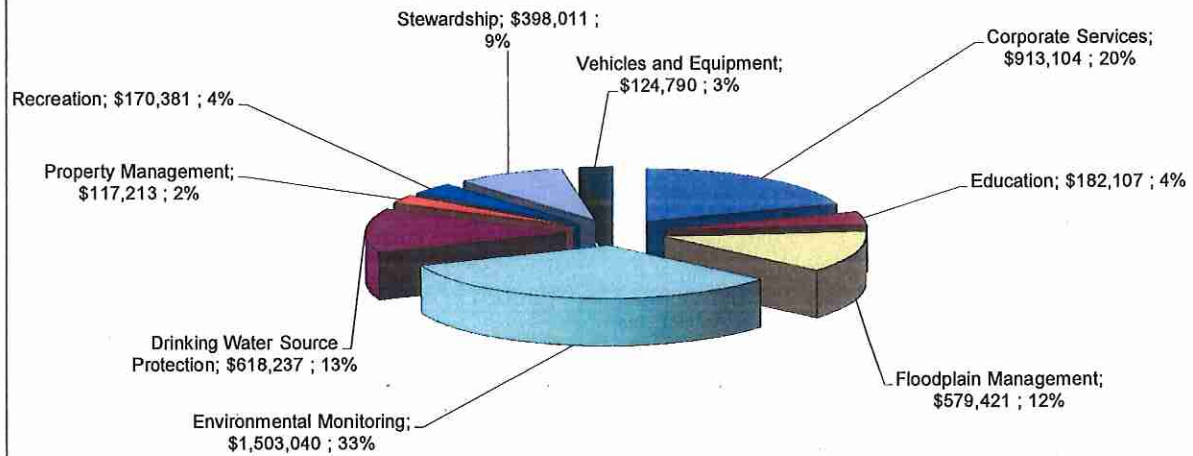
Oct. 11 '18, Nov. 8'18

| Account | 2018 Budget | 2018 Est Actual | 2019 Budget | Difference | Change |
|--|--------------------|--------------------|--------------------|--------------------|---------------|
| Difference Between 2019 & 2018 Budgets | | | | | |
| ABCA 2018 Budget - Excluding Drinking Water Source Protection | | | | | |
| REVENUE | | | | | |
| Revenue from Operations | | | | | |
| Grants | \$178,125 | \$253,043 | \$310,650 | \$132,525 | 74.4% |
| Levy, General | \$908,320 | \$908,319 | \$998,637 | \$90,317 | 9.9% |
| Levy, Projects | \$388,341 | \$388,341 | \$325,503 | (\$62,838) | -16.2% |
| Levy, Capital | \$28,599 | \$28,599 | \$28,599 | \$0 | 0.0% |
| Levy, Special Benefit | \$89,170 | \$74,170 | \$80,329 | (\$8,841) | -9.9% |
| Levy, Special Benefit, WECI | \$21,188 | \$16,875 | \$117,424 | \$96,236 | 454.2% |
| Rental | \$65,262 | \$69,985 | \$69,011 | \$3,749 | 5.7% |
| Conservation Area User Fees | \$80,500 | \$80,150 | \$80,150 | (\$350) | -0.4% |
| Sales & Service | \$665,814 | \$639,801 | \$652,846 | (\$12,968) | -1.9% |
| Donations | \$1,350 | \$143,989 | \$1,210 | (\$140) | -10.4% |
| Interest | \$12,000 | \$28,075 | \$15,000 | \$3,000 | 25.0% |
| Partnership Contributions | \$603,299 | \$856,800 | \$387,344 | (\$215,955) | -35.8% |
| Sundry | \$0 | \$2,370 | \$0 | \$0 | 0.0% |
| Deferred from Prior Year | \$761,161 | \$794,537 | \$639,910 | (\$121,252) | -15.9% |
| From Reserve | \$321,044 | \$422,976 | \$117,047 | (\$203,998) | -63.5% |
| TOTAL REVENUE | \$4,124,174 | \$4,708,029 | \$3,823,659 | (\$300,515) | -7.3% |
| EXPENSES | | | | | |
| Purchased Services | \$287,526 | \$376,844 | \$478,072 | \$190,546 | 66.3% |
| Advertising | \$15,239 | \$17,232 | \$15,782 | \$543 | 3.6% |
| Bad Debts | \$0 | \$0 | \$0 | \$0 | 0.0% |
| Memberships, Dues, Licenses | \$52,189 | \$55,163 | \$59,792 | \$7,603 | 14.6% |
| Maintenance & Repair | \$76,504 | \$48,686 | \$205,622 | \$129,119 | 168.8% |
| Property Taxes | \$52,258 | \$60,108 | \$62,294 | \$10,036 | 19.2% |
| Office Operations | \$108,552 | \$115,913 | \$116,174 | \$7,622 | 7.0% |
| Rental | \$7,467 | \$6,525 | \$5,454 | (\$2,014) | -27.0% |
| Training and Development | \$22,155 | \$25,490 | \$21,335 | (\$820) | -3.7% |
| Travel Costs & Accom | \$19,432 | \$21,625 | \$19,785 | \$353 | 1.8% |
| Uniforms | \$7,805 | \$7,790 | \$8,334 | \$529 | 6.8% |
| Utilities | \$47,531 | \$39,469 | \$42,600 | (\$4,931) | -10.4% |
| Vehicles & Field Equipment | \$113,540 | \$108,917 | \$120,738 | \$7,198 | 6.3% |
| Program | \$415,594 | \$524,716 | \$325,280 | (\$90,314) | -21.7% |
| Board of Director's | \$16,238 | \$14,743 | \$14,979 | (\$1,259) | -7.8% |
| Wages & Benefits | \$2,197,826 | \$2,089,191 | \$2,112,666 | (\$85,160) | -3.9% |
| Capital Purchases | \$344,570 | \$441,566 | \$20,300 | (\$324,270) | -94.1% |
| Amortization | \$193,684 | \$214,317 | \$164,408 | (\$29,276) | -15.1% |
| Deferred to Future Year | \$263,470 | \$639,910 | \$65,828 | (\$197,642) | -75.0% |
| To Reserves | \$76,278 | \$77,473 | \$128,623 | \$52,345 | 68.6% |
| TOTAL EXPENDITURE | \$4,317,859 | \$4,885,678 | \$3,988,066 | (\$329,792) | -7.6% |
| Surplus/(Deficit) | (\$193,684) | (\$177,648) | (\$164,407) | \$29,278 | -15.1% |

2019 Revenue Budget - \$4,441,896



2019 Expense Budget - \$4,606,304



**Ausable Bayfield Conservation Authority
Levy Apportionment Analysis
Values Determined by MNR - Based on Data provided by MPAC**

| <u>Year</u> | <u>% In Watershed</u> | <u>Current Value Assessment Provided by MNR in the ABCA Watershed</u> <u>Municipality</u> | <u>\$ Amount</u> | <u>CVA Based %</u> | <u>Combined General & Project Levy</u> | <u>Overall Increase</u> <u>\$</u> | <u>%</u> |
|--------------------------|---------------------------|--|------------------|----------------------------|--|--------------------------------------|----------|
| 2014 | 92 | South Huron | 1,350,865,308 | 19.5494% | 234,227 | | |
| | | Other Municipalities | 5,559,135,665 | 80.4506% | 963,901 | | |
| | | Total | 6,910,000,973 | 100.00% | 1,198,128 | | |
| 2015 | 92 | South Huron | 1,344,460,686 | 19.2887% | 235,683 | 1,456 | 0.62% |
| | | Other Municipalities | 5,625,755,378 | 80.7113% | 986,190 | 22,289 | 2.31% |
| | | Total | 6,970,216,064 | 100.00% | 1,221,873 | 23,745 | 1.98% |
| 2016 | 92 | South Huron | 1,331,345,428 | 18.9192% | 235,792 | 110 | 0.05% |
| | | Other Municipalities | 5,705,645,683 | 81.0808% | 1,010,518 | 24,327 | 2.47% |
| | | Total | 7,036,991,111 | 100.00% | 1,246,310 | 24,437 | 2.00% |
| 2017 | 92 | South Huron | 1,345,868,870 | 18.8281% | 239,349 | 3,557 | 1.51% |
| | | Other Municipalities | 5,802,340,209 | 81.1719% | 1,031,887 | 21,369 | 2.11% |
| | | Total | 7,148,209,079 | 100.00% | 1,271,236 | 24,926 | 2.00% |
| 2018 | 92 | South Huron | 1,399,773,168 | 18.8139% | 243,953 | 4,604 | 1.92% |
| | | Other Municipalities | 6,040,317,278 | 81.1861% | 1,052,708 | 20,821 | 2.02% |
| | | Total | 7,440,090,446 | 100.00% | 1,296,661 | 25,425 | 2.00% |
| 2019 Proposed | 92 | South Huron | 1,491,897,511 | 18.8655% | 249,806 | 5,853 | 2.40% |
| | | Other Municipalities | 6,416,180,106 | 81.1345% | 1,074,335 | 21,627 | 2.05% |
| | | Total | 7,908,077,617 | 100.00% | 1,324,141 | 27,480 | 2.12% |