General Government - Q2 Operating Variance Report

Council, Corporate Services, General Administration, Economic Development

	Budget	YTD Actual Cost	Variance Over/(Under)	Percentage Variance
Revenues				_
Fines/Penalties ¹	185,100	33,256	(151,844)	17.97%
Grant Revenues	1,486,200	707,813	(778,387)	47.63%
Investment Income ²	120,000	125,199	5,199	104.33%
Other Revenue	2,500	2,061	(439)	82.43%
Permits/Licenses ³	12,200	2,512	(9,688)	20.59%
Taxation Levy	9,871,474	4,931,316	(4,940,158)	49.96%
User Fees/Charges ⁴	21,400	8,150	(13,250)	38.08%
Total Revenues	11,698,874	5,810,306	(5,888,568)	49.67%
Expenses				
Contracted Services	190,304	76,559	(113,745)	40.23%
External Transfers	86,620	56,120	(30,500)	64.79%
Grant Expenses	2,000	1,398	(602)	69.92%
Materials & Supplies⁵	328,233	135,087	(169,969)	41.16%
Transfer to Reserves ⁶	96,963	23,783	(73,180)	24.53%
Wages/Benefits	1,367,615	620,395	(747,212)	45.36%
Total Expenses	2,071,727	890,164	(1,181,563)	42.97%
Net Total	9,627,147	4,920,142	(4,707,005)	51.11%

¹ Penalties waived until September 30, 2020, anticipate loss revenue of approximately \$90,000

² Investment income has reached budget target, however projection to end of year, reflects an estimated loss of \$110,000 due to the impact of COVID-19 on interest rates

³ Anticipate will not meet budget target due to COVID-19, reduced number of marriage and lottery licences.

⁴ General Admin user fees is line with same period as last year. It should be noted that tax certificates issued for property sales is 7% higher than the same time as last year.

⁵ Personal protective supplies and information technology solutions for digital workforce due to COVID-19 will have an impact on this budget line.

⁶ Includes transfer of \$44,650 re dedicated levy which will not be completed until year end.

Cemetery - Q2 Operating Variance Report

	Budget	YTD Actual Cost	Variance Over/(Under)	Percentage Variance
Revenues				
Donations/Fundraising	350	-	(350)	0.00%
Investment Income ⁷	17,400	10,272	(7,128)	59.04%
Other Revenue	-	83	83	0.00%
Sales ⁸	96,000	29,666	(66,334)	30.90%
Total Revenues	113,750	40,022	(73,728)	35.18%
Expenses				
Contracted Services ⁹	42,408	8,274	(34,134)	19.51%
Materials & Supplies ¹⁰	48,392	17,928	(28,252)	37.05%
Transfer to Reserves	10,179	3,339	(6,840)	32.81%
Wages/Benefits	97,457	43,431	(54,026)	44.56%
Total Expenses	198,437	70,759	(127,678)	35.66%
Net Total	(84,687)	(30,737)	53,950	36.29%

⁷ Do not anticipate meeting budget target due to low interest rates

⁸ Sales are related to burials which are unpredictable

⁹ Budget includes funds for master plan which has not been completed and costs for burial services which is unpredictable.

¹⁰ This budget line includes training, insurance and supplies – training opportunities on hold due to COVID-19, insurance premium paid in July, invoice for flowers has not yet been received for processing

Planning Services - Q2 Operating Variance Report

	Budget	YTD Actual Cost	Variance Over/(Under)	Percentage Variance
Revenues				
Other Revenue ¹¹	15,000	750	(14,250)	5.00%
User Fees/Charges ¹²	25,000	3,858	(21,142)	15.43%
Total Revenues	40,000	4,608	(35,392)	11.52%
Expenses				
Contracted Services	20,166	9,735	(10,431)	48.27%
Materials & Supplies ¹³	22,703	2,872	(19,386)	12.65%
Wages/Benefits	22,680	10,621	(12,059)	46.83%
Total Expenses	65,549	22,783	(42,766)	34.76%
Net Total	(25,549)	(18,175)	7,374	71.14%

 $^{^{11}}$ Budget line includes rebilling professional fees, which at this time have not been incurred

¹² Planning applications were temporarily put on hold due to COVID-19.

¹³ Budget line includes legal costs and professional fees which have not been incurred.

Protection Services - Q2 Operating Variance Report

Animal Control, Building Inspection Services, Fire Services, ByLaw Enforcement,

Policing, Conservation Authorities

	Budget	YTD Actual Cost	Variance Over/(Under)	Percentage Variance
Revenues				
Fines/Penalties	11,130	4,988	(6,142)	44.81%
Grant Revenues ¹⁴	42,013	-	(42,013)	0.00%
Other Revenue ¹⁵	17,500	50	(17,450)	0.29%
Permits/Licenses ¹⁶	260,300	90,792	(169,508)	34.88%
Transfer from Reserves	145,969	-	(145,969)	0.00%
User Fees/Charges ¹⁷	34,820	30,945	(3,875)	88.87%
Total Revenues	511,732	126,774	(384,958)	24.77%
Expenses				
Contracted Services	2,222,011	1,073,254	(1,148,757)	48.30%
External Transfers	343,372	136,721	(206,651)	39.82%
Materials & Supplies ¹⁸	325,773	171,130	(154,643)	52.53%
Transfer to Reserves	175,510	87,345	(88,165)	49.77%
Wages/Benefits	874,152	386,756	(487,396)	44.24%
Total Expenses	3,940,817	1,814,844	(2,125,973)	46.05%
Net Total	(3,429,085)	(1,688,070)	1,741,015	49.23%

¹⁴ Related to policing ride programs and fire agreements. The fire agreement receivable was processed in July 2020

¹⁵ Other revenues mainly related to rebilling for bylaw enforcement activities which is unpredictable

¹⁶ Building permit revenues are under, we have received a high volume of permits to process with low permit values.

¹⁷ Related to higher than anticipated volume of fire calls which are recoverable per fire agreement with Bluewater

¹⁸ It is anticipated that this line will be over budget by year end, due to significant fire vehicle repair costs. Fire Chief will bring full report to council on this impact.

Recreation & Cultural Services - Q2 Operating Variance Report

Programs, Arenas, Community Centres, Pools, SHRC Hall, Parks

	Budget	YTD Actual Cost	Variance Over/(Under)	Percentage Variance
Revenues				
Donations/Fundraising ¹⁹	70,740	14,050	(56,690)	19.86%
Grant Revenues ²⁰	46,482	8,750	(37,732)	18.82%
Other Revenue ²¹	9,400	-	(9,400)	0.00%
Sales	4,000	324	(3,676)	8.09%
Transfer from Reserves ²²	169,986	-	(169,986)	0.00%
User Fees/Charges ²³	568,483	154,064	(414,419)	27.10%
Total Revenues	869,091	177,188	(691,903)	20.39%
Expenses				
Contracted Services ²⁴	147,358	43,635	(103,723)	29.61%
Long Term Debt payments	234,729	141,918	(92,811)	60.46%
External Transfers ²⁵	40,000	-	(40,000)	0.00%
Materials & Supplies ²⁶	741,463	304,311	(437,152)	41.04%
Transfer to Reserves	183,173	66,586	(116,587)	36.35%
Wages/Benefits ²⁷	1,116,810	462,498	(654,312)	41.41%
Total Expenses	2,463,534	926,490	(1,537,043)	37.61%
Net Total	(1,594,443)	(749,302)	845,141	46.99%

¹⁹ Anticipate this will not meet budget target by year end. Due to COVID-19 Port Blake remains closed and the Rodeo event has been cancelled for 2020

²⁰ Grant revenues are related to Seniors Grant and Bluewater share of recreation facility, funds have not yet been received.

²¹ This is cost recovery from BIA related to flower costs, usually received in Q4

²² Reserve transfers are generally not completed until year end.

²³ Anticipate will not meet budget target by year end. Due to COVID-19 Facility closures (including pool) and program cancellations. Full impact unknown until determine direction for facilities (including ice) for balance of the year.

²⁴ This budget line will reflect costs in Q3 and Q4 due to seasonal activities.

²⁵ Payments to KWCC and KWPool have not been completed

²⁶ Reduced costs to date related to materials/supplies not required for cancelled programs and facility closures. However, have incurred increased costs due to increased personal protection supplies and increased technology costs for digital workforce.

²⁷ Will realize staff cost savings due to halting of seasonal hiring.

Transportation Services - Q2 Operating Variance Report

Transportation Operation, Winter Control, Streetlighting

January 2020 To June 2020 (6 Months)

	Budget	YTD Actual Cost	Variance Over/(Under)	Percentage Variance
Revenues				
Grant Revenues ²⁸	42,613	-	(42,613)	0.00%
Other Revenue	63,220	47,396	(15,824)	74.97%
Permits/Licenses	14,476	14,476	-	100.00%
Sales of TCA ²⁹	-	56,948	56,948	0.00%
Taxation Levy	211,138	109,265	(101,873)	51.75%
Transfer from Reserves	25,000	-	(25,000)	0.00%
Total Revenues	356,447	228,086	(128,361)	63.99%
Expenses				
Contracted Services ³⁰	254,253	57,842	(196,411)	22.75%
Grant Expenses ³¹	85,226	14,653	(70,573)	17.19%
Materials & Supplies	1,458,289	748,600	(709,689)	51.33%
Transfer to Reserves	815,778	374,889	(440,889)	45.95%
Wages/Benefits	1,036,911	512,799	(524,112)	49.45%
Total Expenses	3,650,456	1,657,817	(1,992,640)	45.41%
Net Total	(3,294,009)	(1,429,731)	1,864,279	43.40%

²⁸ Grant revenues are related to Municipal drain grants, which are not completed until later in the year

²⁹ Revenues received from sale of assets, this will be offset by a transfer to capital replacement reserve per PSAB policy

³⁰ Includes \$125,000 for Roads management study not yet completed. Staff are investigating options and grant funding.

³¹ Expense related to note 28

Environmental Services - Q2 Operating Variance Report

Water, Sewer, Solid Waste

_	Budget	YTD Actual Cost	Variance Over/(Under)	Percentage Variance
Revenues				_
Fines/Penalties ³²	18,000	6,184	(11,816)	34.35%
Other Revenue ³³	89,000	19,002	(69,998)	21.35%
Permits/Licenses	21,366	21,367	1	100.00%
Sales ³⁴	24,500	-	(24,500)	0.00%
Taxation Levy	134,828	176,458	41,630	130.88%
Transfer from Reserves ³⁵	64,790	-	(64,790)	0.00%
User Fees/Charges ³⁶	7,511,780	3,398,619	(4,113,161)	45.24%
Total Revenues	7,864,264	3,621,629	(4,242,635)	46.05%
Expenses				
Contracted Services	1,327,656	602,764	(724,892)	45.40%
Long Term Debt payments	1,794,307	897,154	(897,153)	50.00%
Materials & Supplies ³⁷	1,458,015	563,750	(894,265)	38.67%
Transfer to Reserves	1,859,261	877,128	(982,133)	47.18%
Wages/Benefits	1,132,148	471,310	(660,838)	41.63%
Total Expenses	7,571,388	3,412,105	(4,159,283)	45.07%
Net Total	292,876	209,524	(83,352)	71.54%

³² Penalties waived until September 30, will realize a loss of approximately \$9000

³³ Other revenue is related to service installations which have been deferred by COVID-19. Will not likely meet this budget target by year end.

³⁴ Related to rebilling for Kirkton landfill costs, which is usually completed in Q4. Also, generated from revenue from scrap metal, tires and e-waste which is unpredictable.

³⁵ Reserve transfers generally completed at year end

³⁶ Based on quarterly billing cycle, does not match with fiscal quarters. At this time we have not realized a significant drop in payments received. Landfill user fees slightly under for this time of year due to COVID-19 as hours of operation were temporarily reduced.

³⁷ Annual insurance premium has not yet been processed.