

October 16, 2020

Dan Best, CAO  
Municipality of South Huron  
Box 759  
Exeter, ON, N0M 1S6

*Adelaide Metcalfe*

**Re: Proposed 2021 Budget and Municipal Levies**

*Bluewater*

*Central Huron*

*Huron East*

*Lambton Shores*

*Lucan Biddulph*

*Middlesex Centre*

*North Middlesex*

*Perth South*

*South Huron*

*Warwick*

*West Perth*

The Ausable Bayfield Conservation Authority (ABCA) Board of Directors and Staff are pleased to provide you with a copy of its proposed 2021 Budget and Municipal Levies for your information. In 2021, the ABCA will leverage each local dollar to bring in almost three additional dollars for conservation activities. All member municipalities, watershed residents and the local economy will benefit.

The proposed decrease in the 2021 General Levy and Project Levy is 0.56 percent from 2020. This is a decrease of \$7,574. The actual change for individual municipalities will vary based on the Modified Current Value Assessment formula used by the Province.

Enclosed are the following reports:

- ▶ *Proposed 2021 Combined General and Project Levy by Municipality*
- ▶ *Proposed Special Benefitting Levy Summary*
- ▶ *Consolidated 2021 Budget with and without the Drinking Water Source Protection Program*
- ▶ *Revenue & Expenditure charts*
- ▶ *Levy Apportionment Analysis*

This notice is provided as per the Joint Protocol developed by the Association of Municipalities and Conservation Ontario in 1996 and effective in 1997.

It is the Board of Directors intention to finalize the budget and levy at its **November 19, 2020** meeting. Along with your representative, I would be pleased to attend and review the proposed budget at a council meeting.

Sincerely,

AUSABLE BAYFIELD CONSERVATION AUTHORITY



Brian Horner, CPA, CA  
General Manager/Secretary-Treasurer

Encl.

cc: Sandy Becker, Manager of Financial Services/Treasurer  
Marissa Vaughn



# AUSABLE BAYFIELD CONSERVATION AUTHORITY



## 2021 Proposed General and Project Levy by Municipality

Oct. 8 '20, Oct. 15 '20

Municipality	2019 MCVA % Apportionment	2020 MCVA % Apportionment	2019		2020		2021 MCVA % Apportionment	2021		2021	
			General and Project Levy	General and Project Levy	General Levy	Project Levy		Amount	%		
Adelaide Metcalfe	2.2611	2.2672	\$ 29,940	\$ 30,470	2.2715	\$ 25,206	\$ 5,149	\$ 30,356		-0.37%	
Bluewater	22.4664	22.2323	\$ 297,486	\$ 298,790	22.0834	\$ 245,055	\$ 50,061	\$ 295,116		-1.23%	
Central Huron	3.49	3.4943	\$ 46,212	\$ 46,961	3.4425	\$ 38,201	\$ 7,804	\$ 46,005		-2.04%	
Huron East	4.4939	4.6317	\$ 59,505	\$ 62,247	4.6955	\$ 52,105	\$ 10,644	\$ 62,749		0.81%	
Lambton Shores	17.3487	17.0339	\$ 229,721	\$ 228,926	16.8452	\$ 186,928	\$ 38,187	\$ 225,114		-1.67%	
Lucan Biddulph	5.5355	5.6462	\$ 73,298	\$ 75,882	5.8182	\$ 64,563	\$ 13,189	\$ 77,753		2.47%	
Middlesex Centre	8.0298	8.1446	\$ 106,326	\$ 109,459	8.1292	\$ 90,208	\$ 18,428	\$ 108,636		-0.75%	
North Middlesex	11.6460	11.7549	\$ 154,209	\$ 157,979	11.9204	\$ 132,278	\$ 27,022	\$ 159,301		0.84%	
Perth South	0.1912	0.1979	\$ 2,532	\$ 2,660	0.2001	\$ 2,220	\$ 454	\$ 2,674		0.54%	
South Huron	18.8655	18.8567	\$ 249,805	\$ 253,423	18.7964	\$ 208,580	\$ 42,610	\$ 251,189		-0.88%	
Wanwick	0.4666	0.4681	\$ 6,178	\$ 6,291	0.4789	\$ 5,314	\$ 1,086	\$ 6,400		1.73%	
West Perth	5.2054	5.2721	\$ 68,927	\$ 70,854	5.3188	\$ 59,022	\$ 12,057	\$ 71,079		0.32%	
TOTAL	100.00	100.00	\$ 1,324,139	\$ 1,343,944	100.00	\$ 1,109,679	\$ 226,691	\$ 1,336,370		-0.56%	



**Ausable Bayfield Conservation Authority  
Proposed Special Benefiting Levy Summary for**

**2021**

**Municipality of South Huron**

Cost Sharing Agreement for Maintenance of Flood Control Structures						South Huron Total Flood Control Cost Share
		Annual Maintenance		Reserve Costs		
		Total Cost	Municipal Share	Total to Reserve	Municipal Share	
4201 Morrison Dam		10,597	6,401	4,000	3,000	9,401
4203 Parkhill Dam		58,889	1,652	6,000	210	1,862
Total		\$69,486	\$8,053	\$10,000	\$3,210	\$11,263

Cost Sharing Agreement for Maintenance of Erosion Control Structures						South Huron Total
		Annual Maintenance		Reserve Costs		Erosion Control Cost Share
		Total Cost	Municipal Share	Total to Reserve	Municipal Share	
4113 Walker Drain		1,817	980	1,000	667	1,647
4114 Exeter River Gabions		812	587	250	225	812
Total		\$2,629	\$1,567	\$1,250	\$892	\$2,459

				South Huron Total Project Cost share
Projects		Total Cost		
Morrison Dam Concrete Repairs		37,000		13,875
Walker Drain Repairs		131,200		43,733
Exeter Gauge Replacement		30,000		15,000
Morrison Dam Safety Rails		39,000		14,625
Total		\$237,200		\$87,233

<b>Total Special Benefiting</b>	<b>\$100,955</b>
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Ausable Bayfield Conservation Authority

**Proposed 2021 Budget**

Oct. 8 '20, Oct. 15 '20

Account	2020 Budget	2020 Est Actual	2021 Budget	Difference	Change
Difference Between 2021 & 2020 Budgets					
<b>ABCA 2021 Budget - Consolidated</b>					
<b>REVENUE</b>					
<b>Revenue from Operations</b>					
Grants	\$474,165	\$402,137	\$481,602	\$7,437	1.6%
Levy, General	\$1,068,047	\$1,068,051	\$1,109,679	\$41,632	3.9%
Levy, Projects	\$275,897	\$275,901	\$226,691	(\$49,206)	-17.8%
Levy, Capital	\$28,599	\$28,599	\$0	(\$28,599)	-100.0%
Levy, Special Benefit	\$93,945	\$78,945	\$96,673	\$2,728	2.9%
Levy, Special Benefit, WECL	\$94,100	\$0	\$95,600	\$1,500	1.6%
Rental	\$69,270	\$66,333	\$67,200	(\$2,070)	-3.0%
Conservation Area User Fees	\$90,450	\$207,248	\$184,900	\$94,450	104.4%
Sales & Service	\$612,594	\$553,852	\$603,124	(\$9,470)	-1.5%
Donations	\$400	\$36,500	\$500	\$100	25.0%
Interest	\$16,000	\$23,246	\$16,000	\$0	0.0%
Partnership Contributions	\$780,787	\$1,168,346	\$672,614	(\$108,173)	-13.9%
Deferred from Prior Year	\$841,279	\$952,913	\$1,045,627	\$204,348	24.3%
From Reserve	\$138,750	\$114,200	\$117,684	(\$21,066)	-15.2%
<b>TOTAL REVENUE</b>	<b>\$4,584,284</b>	<b>\$4,976,271</b>	<b>\$4,717,895</b>	<b>\$133,611</b>	<b>2.9%</b>
<b>EXPENSES</b>					
Purchased Services	\$310,392	\$302,363	\$352,582	\$42,191	13.6%
Advertising	\$11,634	\$5,502	\$9,133	(\$2,502)	-21.5%
Memberships, Dues, Licenses	\$55,479	\$57,178	\$56,497	\$1,019	1.8%
Maintenance & Repair	\$199,748	\$15,077	\$203,721	\$3,973	2.0%
Property Taxes	\$58,132	\$59,706	\$62,096	\$3,964	6.8%
Office Operations	\$128,012	\$113,399	\$125,281	(\$2,731)	-2.1%
Rental	\$11,999	\$10,363	\$11,012	(\$987)	-8.2%
Training and Development	\$20,108	\$5,013	\$17,811	(\$2,298)	-11.4%
Travel Costs & Accom	\$17,738	\$6,609	\$17,416	(\$322)	-1.8%
Uniforms	\$7,525	\$6,692	\$8,854	\$1,329	17.7%
Utilities	\$45,115	\$39,204	\$41,534	(\$3,581)	-7.9%
Vehicles & Field Equipment	\$88,150	\$84,378	\$93,897	\$5,747	6.5%
Program	\$600,484	\$682,758	\$502,511	(\$97,972)	-16.3%
Board of Director's	\$24,674	\$13,688	\$22,150	(\$2,524)	-10.2%
Wages & Benefits	\$2,409,100	\$2,320,351	\$2,493,656	\$84,556	3.5%
Capital Purchases	\$99,500	\$117,256	\$91,600	(\$7,900)	-7.9%
Amortization	\$178,429	\$190,101	\$182,479	\$4,049	2.3%
Deferred to Future Year	\$428,730	\$1,045,627	\$525,629	\$96,899	22.6%
To Reserves	\$67,763	\$118,145	\$82,514	\$14,752	21.8%
<b>TOTAL EXPENDITURE</b>	<b>\$4,762,713</b>	<b>\$5,193,411</b>	<b>\$4,900,373</b>	<b>\$137,661</b>	<b>2.9%</b>
<b>Surplus/(Deficit)</b>	<b>(\$178,429)</b>	<b>(\$217,139)</b>	<b>(\$182,478)</b>	<b>(\$4,050)</b>	<b>2.3%</b>



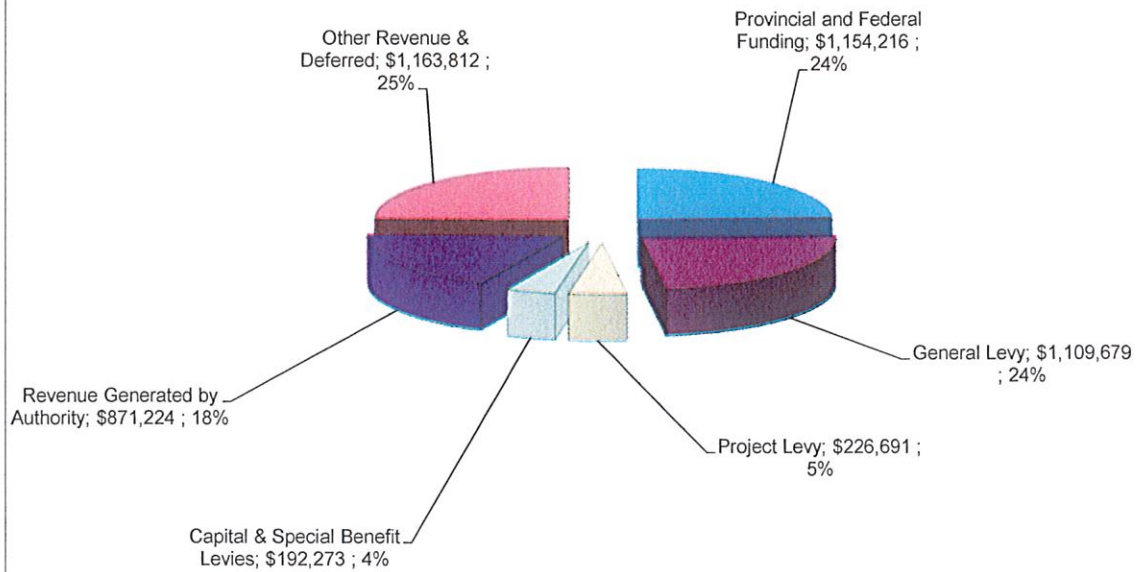
**Ausable Bayfield Conservation Authority**

**Proposed 2021 Budget**

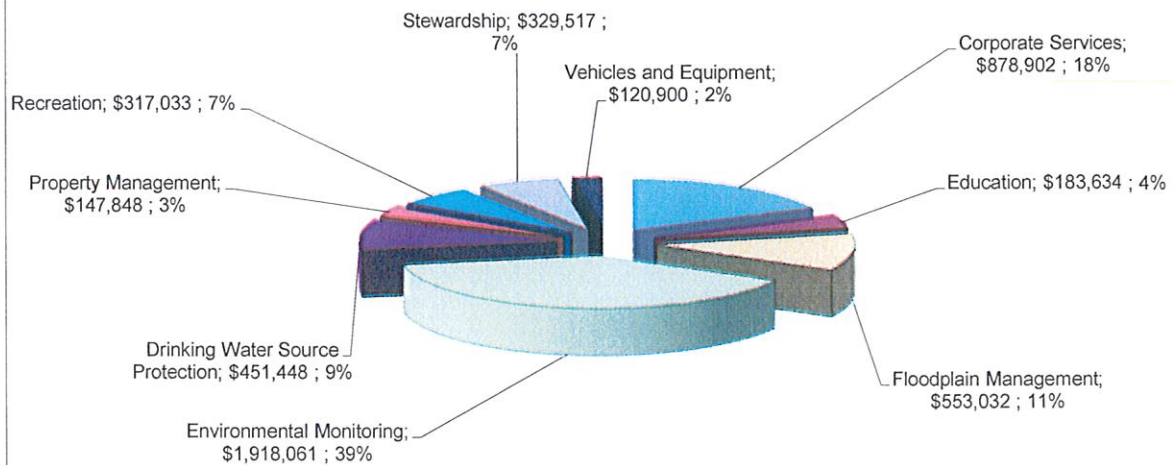
Oct. 8 '20, Oct. 15 '20

Account	2020 Budget	2020 Est Actual	2021 Budget	Difference	Change
Difference Between 2021 & 2020 Budgets					
<b>ABCA 2021 Budget - Excluding Drinking Water Source Protection</b>					
<b>REVENUE</b>					
<b>Revenue from Operations</b>					
Grants	\$225,705	\$171,677	\$266,602	\$40,897	18.1%
Levy, General	\$1,068,047	\$1,068,051	\$1,109,679	\$41,632	3.9%
Levy, Projects	\$275,897	\$275,901	\$226,691	(\$49,206)	-17.8%
Levy, Capital	\$28,599	\$28,599	\$0	(\$28,599)	-100.0%
Levy, Special Benefit	\$93,945	\$78,945	\$96,673	\$2,728	2.9%
Levy, Special Benefit, WECI	\$94,100	\$0	\$95,600	\$1,500	1.6%
Rental	\$69,270	\$66,333	\$67,200	(\$2,070)	-3.0%
Conservation Area User Fees	\$90,450	\$207,248	\$184,900	\$94,450	104.4%
Sales & Service	\$612,594	\$553,852	\$603,124	(\$9,470)	-1.5%
Donations	\$400	\$36,500	\$500	\$100	25.0%
Interest	\$15,000	\$22,244	\$15,000	\$0	0.0%
Partnership Contributions	\$720,345	\$1,107,904	\$616,614	(\$103,731)	-14.4%
Deferred from Prior Year	\$578,051	\$735,729	\$866,180	\$288,128	49.8%
From Reserve	\$138,750	\$114,200	\$117,684	(\$21,066)	-15.2%
<b>TOTAL REVENUE</b>	<b>\$4,011,154</b>	<b>\$4,467,183</b>	<b>\$4,266,447</b>	<b>\$255,293</b>	<b>6.4%</b>
<b>EXPENSES</b>					
Purchased Services	\$282,165	\$284,196	\$328,582	\$46,418	16.5%
Advertising	\$10,634	\$5,502	\$9,033	(\$1,602)	-15.1%
Memberships, Dues, Licenses	\$55,479	\$57,178	\$56,497	\$1,019	1.8%
Maintenance & Repair	\$199,748	\$15,077	\$203,721	\$3,973	2.0%
Property Taxes	\$58,132	\$59,706	\$62,096	\$3,964	6.8%
Office Operations	\$99,071	\$91,959	\$102,128	\$3,057	3.1%
Rental	\$3,779	\$2,500	\$2,687	(\$1,092)	-28.9%
Training and Development	\$18,808	\$4,922	\$16,511	(\$2,298)	-12.2%
Travel Costs & Accom	\$14,238	\$4,912	\$14,916	\$678	4.8%
Uniforms	\$6,825	\$6,595	\$8,154	\$1,329	19.5%
Utilities	\$42,565	\$37,540	\$38,984	(\$3,581)	-8.4%
Vehicles & Field Equipment	\$85,150	\$84,063	\$91,897	\$6,747	7.9%
Program	\$599,984	\$682,508	\$502,011	(\$97,972)	-16.3%
Board of Director's	\$11,724	\$8,029	\$11,900	\$176	1.5%
Wages & Benefits	\$2,104,918	\$2,047,954	\$2,213,839	\$108,921	5.2%
Capital Purchases	\$99,500	\$117,256	\$91,600	(\$7,900)	-7.9%
Amortization	\$178,429	\$190,101	\$182,479	\$4,049	2.3%
Deferred to Future Year	\$250,670	\$866,180	\$429,376	\$178,706	71.3%
To Reserves	\$67,763	\$118,145	\$82,514	\$14,752	21.8%
<b>TOTAL EXPENDITURE</b>	<b>\$4,189,583</b>	<b>\$4,684,322</b>	<b>\$4,448,926</b>	<b>\$259,343</b>	<b>6.2%</b>
<b>Surplus/(Deficit)</b>	<b>(\$178,429)</b>	<b>(\$217,139)</b>	<b>(\$182,478)</b>	<b>(\$4,050)</b>	<b>2.3%</b>

### 2021 Revenue Budget - \$4,717,895



### 2021 Expense Budget - \$4,900,373



**Ausable Bayfield Conservation Authority  
Levy Apportionment Analysis  
Values Determined by MNR - Based on Data provided by MPAC**

<u>Year</u>	<u>%</u>	<u>In Watershed</u>	<u>Current Value Assessment Provided by MNR in the ABCA Watershed</u>	<u>Municipality</u>	<u>\$ Amount</u>	<u>CVA Based %</u>	<u>Combined General &amp; Project Levy</u>	<u>Overall Increase \$</u>	<u>%</u>
<b>2016</b>	92	South Huron	1,331,345,428			18.9192%	235,792		
		Other Municipalities	5,705,645,683			81.0808%	1,010,518		
		Total	7,036,991,111			100.00%	1,246,310		
<b>2017</b>	92	South Huron	1,345,868,870			18.8281%	239,349	3,557	1.51%
		Other Municipalities	5,802,340,209			81.1719%	1,031,887	21,369	2.11%
		Total	7,148,209,079			100.00%	1,271,236	24,926	2.00%
<b>2018</b>	92	South Huron	1,399,773,168			18.8139%	243,953	4,604	1.92%
		Other Municipalities	6,040,317,278			81.1861%	1,052,708	20,821	2.02%
		Total	7,440,090,446			100.00%	1,296,661	25,425	2.00%
<b>2019</b>	92	South Huron	1,491,897,511			18.8655%	249,806	5,853	2.40%
		Other Municipalities	6,416,180,106			81.1345%	1,074,335	21,627	2.05%
		Total	7,908,077,617			100.00%	1,324,141	27,480	2.12%
<b>2020</b>	92	South Huron	1,589,791,323			18.8567%	253,424	3,618	1.45%
		Other Municipalities	6,841,102,912			81.1433%	1,090,520	16,185	1.51%
		Total	8,430,894,235			100.00%	1,343,944	19,803	1.50%
<b>2021</b>	92	South Huron	1,693,295,298			18.7964%	251,189	(2,235)	-0.88%
		Other Municipalities	7,315,332,960			81.2036%	1,085,181	(5,339)	-0.49%
		Total	9,008,628,258			100.00%	1,336,370	(7,574)	-0.56%